"Sapphire Summit: Celebrating 45 Years of Labor Excellence in Montana"

Montana Arbitration & Labor Relations Conference September 30th — October 2nd, 2025

Tuesday, September 30, 2025

1:00 pm - 5:30 pm

10:00 - 11:00	Montana Arbitrators Association Board Meeting
11:00 - 12:00	Registration
12:00 - 12:15	"Welcome & Opening" - Commissioner of Labor and Industry , Sarah Swanson
12:15 - 1:15	"Benefits of Working Relationships" - Rende Mackay, Jason Small, Quint Nyman, and Kerry Davant
1:15 - 2:15	"Nine Ways to Become a Better Negotiator and Advocate" - Kathy Fragnoli (NAA)
2:15 - 2:30	Break
2:30 - 3:30	"Marijuana; An Arbitrator's View on Drug Testing Policy Cases" - Jeff Jacobs (NAA)
3:30 - 4:30	"How Cases Are Won (Or Lost) In The Preparation" - Howell Lankford (NAA), Audrey Eide and Todd Lyon
4:30 - 5:30	"Montana Marijuana Update, What Doesn't Fly With Your Supply (Continued) " - Jean Faure & Nate
	McConnell
	*Dinner will be on your own."
	Wednesday, October 1, 2025
	8:30 am - 4:45 pm
8:30 - 9:30	"Arbitrator's View on Violations of Due Process" - Jeff Jacobs (NAA)
9:30 - 10:30	"Tales from the Trenches"- Howell Lankford (NAA)
10:30 - 10:45	Break
10:45 - 11:45	"IBB Success Stories" - Jenny Weigand, Rachel Schillreff, Dan Rispens, and Erwin Garcia
11:45 - 12:30	Lunch (Sponsored by MAA)
12:30 - 1:30	"Cultivating a Sustainable Culture at Work" - Jason Slead
1:30 - 2.30	"Fact Finding and Interest Arbitration: Winning Strategies from Negotiation through Hearing" - Yuval Miller,
	Cindy Walker, and Ricky Walsh
2:30 - 2:45	Break
2:45 - 3:45	"Deep Dive into Complicated ULP Charges" - Elizabeth Kaleva and Matt Thiel
3:45 - 4:45	"Red Light, Green Light" - Audrey Eide, Howell Lankford (NAA), and Kathy Fragnoli (NAA)
	*Dinner will be on your own."
	Thursday, October 2, 2025
	8:30 am - 12:30 pm
8:30 - 9:30	"Drugs, Sex & Rock and Roll; Arbitrators' Views of Off-Duty Misconduct" Shianne Scott and Barbara Diamond
9:30 - 10:30	"Artificial Intelligence Legislative Update " - Quinlan O'Connor
10:30 - 10:45	Break
10:45 - 11:45	"Copilot is my Copilot: Promises and Perils of Artificial Intelligence in Labor Negotiations" - Chris Casillas
11:45 - 12:30	"Montana Labor Board Discussion" - DLI/BOPA Staff

12:30

Conference Concludes